BINGGRAE CO., LTD. AND ITS SUBSIDIARIES

Consolidated Financial Statements

December 31, 2024 and 2023

(With Independent Auditor's Report Thereon)

Contents

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Independent Auditors' Report	1
Consolidated Statements of Financial Position	5
Consolidated Statements of Comprehensive Income	7
Consolidated Statements of Changes in Equity	8
Consolidated Statements of Cash Flows	10
Notes to the Consolidated Financial Statements	11



KPMG SAMJONG Accounting Corp.

152, Teheran-ro, Gangnam-gu, Seoul 06236 (Yeoksam-dong, Gangnam Finance Center 27th Floor) Republic of Korea

Tel +82 (2) 2112 0100 Fax +82 (2) 2112 0101 www.kr.kpmg.com

Independent Auditors' Report

Based on a report originally issued in Korean

To the Shareholders and Board of Directors of

Binggrae Co., Ltd. and its Subsidiaries

Opinion

We have audited the consolidated financial statements of Binggrae Co.,Ltd. and its subsidiaries ("the Group"), which comprise the consolidated statement of financial position as of December 31, 2024 and 2023, the consolidated statements of comprehensive income, changes in equity and cash flows for the years then ended, and notes, comprising of material accounting policy information and other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of December 31, 2024 and 2023, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with Korean International Financial Reporting Standards ("K-IFRS").

Basis for Opinion

We conducted our audit in accordance with Korean Standards on Auditing (KSAs). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Republic of Korea, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matter

Key audit matter is that matter that, in our professional judgment, was of most significance in our audit of the consolidated financial statements as of and for the year ended December 31, 2024. This matter was addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on this matter.

Appropriateness of Revenue Recognition by Sales Channel

Reasons for Determining as Key Audit Matter

The revenue of the Group is derived from various channels, including large supermarkets (SSM), convenience stores (CVS), distributors and branch offices, special sales, and exports. Among these, revenue from retail sales made through branch offices is recognized upon delivery by sales representatives, while revenue from distributors, special sales, and export sales is recognized at the point when control of goods transferred according to the terms of the contracts with the customers.

As a publicly listed entity in the securities market, the Group is under pressure on its financial performance from both inside and outside stakeholders, and as revenue is included in the company's key performance indicators, there is a high inherent risk that revenue is recognized before the conditions for revenue recognition are met or adjusted to meet performance targets.



Considering these inherent risks, the significance of export sales in total revenue, and the risk of misstatements on timing of revenue recognition through timing adjustments, we identified the appropriateness of revenue recognition for sales from branch offices to retail stores and sales from distributors, special sales, and export sales as a key audit matter.

Approach to Address Key Audit Matter

Our audit procedures to address this key audit matter include:

• Testing design and operation of internal control related to revenue recognition

We evaluated the design, implementation, and operation of the company's key internal controls related to timing of revenue recognition.

• Assessment of the appropriateness of revenue recognition for sales from branch offices and distributors, special sales, and export sales

To assess whether revenue from sales from branch offices and distributors, special sales, and export sales was recognized in the appropriate accounting period, we examined source documents from sales transactions over a certain period before and after the financial statement date. Additionally, we verified delivery conditions or terms of trade on bill of lading to assess the appropriateness of revenue recognition timing.

Other Matter

The procedures and practices utilized in the Republic of Korea to audit such consolidated financial statements may differ from those generally accepted and applied in other countries.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with K-IFRS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with KSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.



As part of an audit in accordance with KSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal controls.
- Evaluate the appropriateness of accounting policies used in the preparation of the consolidated financial statements and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditors' report is Kim Joong Kyu.

CPMG Samjory Accounting Corp.

Seoul, Korea March 4, 2025

This report is effective as of March 4, 2025, the audit report date. Certain subsequent events or circumstances, which may occur between the audit report date and the time of reading this report, could have a material impact on the accompanying consolidated financial statements and notes thereto. Accordingly, the readers of the audit report should understand that the above audit report has not been updated to reflect the impact of such subsequent events or circumstances, if any.

Binggrae Co., Ltd. and its Subsidiaries Consolidated Statements of Financial Position As of December 31, 2024 and 2023

(in millions of Korean won)	Notes		2024	2023
Assets				
Current assets				
Cash and cash equivalents	5,31,32	₩	175,248	147,882
Short-term financial assets	6,31,32		71,743	25,325
Accounts and notes receivable	7,29,31,32		80,637	83,255
Inventories	8		135,031	126,483
Other accounts receivable	29,31,32		2,094	1,187
Accrued income	29,31,32		755	896
Short-term guarantee deposits	13,29,31,32		3,259	1,494
Short term advance payments			108	228
Short-term prepaid expenses	7,31		5,553	7,402
Other current assets			8	880
			474,436	395,032
Non-current assets			10 411	04.000
Long-term financial assets	6,31,32		19,411	24,326
Property, plant and equipment	9,11,14		392,691	353,042
Investment property	10		10,711	2,168
Intangible assets	12		38,850	47,958
Right-of-use assets	18		35,645	30,719
Long-term guarantee deposits	13,29,31,32		16,640	16,530
Long-term advance payments			1,596	1,561
Long-term prepaid expenses			271	458
Deferred tax assets	27		8,910	11,232
Net defined benefit assets	17		3,914	7,691
			528,639	495,685
Total assets		₩	1,003,075	890,717
Liabilities				
Current liabilities				
Accounts and notes payable	29,31,32,33	₩	70,482	73,626
Other accounts payable	29,31,32		38,483	42,752
Short-term accrued expenses	31,32		18,063	27,070
Short-term borrowings	14,16,31,32		55,000	5,000
Income taxes payable	27		17,534	19,859
Current portion of long-term borrowings	16,31,32		4,370	-
Dividends payable	31,32		3	3
Short-term lease liabilities	18,29,31,32		14,841	10,251
Other current liabilities	15		5,336	3,564
			224,112	182,125

Binggrae Co., Ltd. and its Subsidiaries Consolidated Statements of Financial Position, Continued As of December 31, 2024 and 2023

(in millions of Korean won)	Notes		2024	2023
Non-current liabilities				
Long-term borrowings	16,31,32		2,500	11,370
Net defined benefit liabilities	17		11,992	14,825
Long-term guarantee deposits received	31,32		7,618	7,550
Long-term accrued expenses			9,931	7,709
Long-term lease liabilities	18,29,31,32		21,975	21,011
Other non-current liabilities	15		786	610
Deferred tax liabilities	27		2,317	3,919
			57,119	66,994
Total liabilities		₩	281,231	249,119
Equity				
Issued capital	1,19	₩	49,756	49,756
Share premium	19		64,769	64,769
Other components of equity	20		(22,482)	(22,482)
Accumulated other comprehensive income	21		(1,513)	(4,393)
Reserves	22		527,501	485,201
Retained earnings	23		103,813	68,747
Equity attributable to owners of the parent			721,844	641,598
Non-controlling interests				_
Total equity			721,844	641,598
Total liabilities and equity		₩	1,003,075	890,717

Binggrae Co., Ltd. and its Subsidiaries Consolidated Statements of Comprehensive Income For the Years Ended December 31, 2024 and 2023

(in millions of Korean won)	Notes		2024	2023	
Sales	4,29	₩	1,463,041	1,394,316	
Cost of sales	24,29		(994,207)	(953,133)	
Gross profit	·		468,834	441,183	
• Selling and administrative expenses	24,29		(337,558)	(328,938)	
Operating income	·		131,276	112,245	
Non-operating income (expenses):					
Finance income	25,32		9,559	7,093	
Finance costs	25,32		(5,276)	(4,757)	
Other income	26		3,929	6,972	
Other expenses	26		(5,991)	(10,597)	
			2,221	(1,289)	
Net income before income taxes			133,497	110,956	
Income tax expense	27		(30,270)	(24,738)	
Net income for the year		₩	103,227	86,218	
Other comprehensive income					
Other comprehensive income not to be reclassified to profit or loss in subsequent periods, net of tax: Gains (losses) on valuation of financial assets at fair value through	32	₩	5	(720)	
OCI Remeasurement gains (losses) on	17		(2,873)	(6,448)	
defined benefit plans Other comprehensive income to be reclassified to profit or loss in subsequent periods, net of tax: Foreign currency translation differences for foreign operations	17		2,876	(0,440)	
Total comprehensive income, net of tax		₩	103,235	79,091	
Net profit for the year attributable to:					
Equity holders of the parent	28	₩	103,227	86,218	
Non-controlling interests Total comprehensive income attributable to:			-	-	
Equity attributable to owners of the parent company		₩	103,235	79,091	
Non-controlling interests Earnings per share (per share amounts in Korean won):	28		-	-	
Basic earnings for the year attributable to ordinary equity holders of the parent Diluted earnings for the year		₩	11,675	9,751	
attributable to ordinary equity holders of the parent			11,675	9,751	

Binggrae Co., Ltd. and its Subsidiaries Consolidated Statements of Changes in Equity For the Years Ended December 31, 2024 and 2023

(in millions of Korean won)	Equity attributable to owners of the parent company								
		Issued capital		Other components of equity	Accumulated other Comprehensive income	other Reserves		Non- controlling interests	Total equity
As of January 1, 2023	₩	49,756	64,769	(22,482)	(3,714)	463,801	23,639	-	575,769
Net income		-	-	-	-	-	86,218	-	86,218
Loss on valuation of financial assets at fair value through OCI		-	-	-	(720)	-	-	-	(720)
Re-measurement losses on defined benefit plans		-	-	-	-	-	(6,448)	-	(6,448)
Gain from translation of foreign operations		-	-	-	41	-	-	-	41
Total comprehensive income for the year		-	-	-	(679)	-	79,770	-	79,091
Dividends		-	-	-	-	-	(13,262)	-	(13,262)
Transfer to reserves		-	-	-	-	21,400	(21,400)	-	-
Transactions with owners of the Group, recognized directly in equity		-	-	-		21,400	(34,662)		(13,262)
As of December 31, 2023	₩	49,756	64,769	(22,482)	(4,393)	485,201	68,747		641,598

Binggrae Co., Ltd. and its Subsidiaries Consolidated Statements of Changes in Equity, Continued For the Years Ended December 31, 2024 and 2023

(in millions of Korean won)	Equity attributable to owners of the parent company								
		Issued capital		Other components of equity	Accumulated other Comprehensive income	Reserves Retained earnings		Non- controlling interests	Total equity
As of January 1, 2024	₩	49,756	64,769	(22,482)	(4,393)	485,201	68,747	-	641,598
Net income		-	-	-	-	-	103,227	-	103,227
Loss on valuation of financial assets at fair value through OCI		-	-	-	5	-	-	-	5
Re-measurement losses on defined benefit plans		-	-	-	-	-	(2,873)	-	(2,873)
Gain from translation of foreign operations		-	-	-	2,875	-	-	-	2,875
Total comprehensive income for the year		-	-	-	2,880	-	100,354	-	103,234
Dividends		-	-	-	-	-	(22,988)	-	(22,988)
Transfer to reserves		-	-	-	-	42,300	(42,300)	-	-
Transactions with owners of the Group, recognized directly in equity		-	-	-	-	42,300	(65,288)		(22,988)
As of December 31, 2024	₩	49,756	64,769	(22,482)	(1,513)	527,501	103,813		721,844

Binggrae Co., Ltd. and its Subsidiaries Consolidated Statements of Cash Flows For the Years Ended December 31, 2024 and 2023

(in millions of Korean won)	Notes		2024	2023
Operating activities				
Net income		₩	103,227	86,218
Non-cash adjustments to reconcile net income to net cash flows provided by operating activities	30		103,029	96,532
Working capital adjustments	30		(27,907)	(9,910)
Income tax paid			(31,214)	(16,118)
Net cash flows provided by operating activities			147,135	156,722
Investing activities				
Interest received			5,829	3,367
Dividends received			242	247
Increase(decrease) in short-term financial assets			(45,862)	(10,105)
Increase(decrease) in long-term financial assets			5,084	4,731
Increase in loans			254	333
Decrease in loans			(165)	(1,210)
Proceeds from disposal of property, plant and equipment			1,718	528
Acquisition of property, plant and equipment			(88,551)	(84,687)
Proceeds from disposal of intangible assets			400	-
Acquisition of intangible assets			(1,169)	(839)
Decrease in guarantee deposits			2,033	15,534
Increase in guarantee deposits			(3,807)	(3,756)
Net cash flows used in investing activities			(123,994)	(75,857)
Financing activities				
Interest paid			(1,018)	(204)
Payment of dividends			(22,988)	(13,262)
Payment of lease liabilities			(17,371)	(14,840)
Increase short-term borrowings			50,000	5,000
Increase long-term borrowings			2,500	11,370
Decrease long-term borrowings			(7,000)	
Net cash flows provided by (used in) financing activities			4,123	(11,936)
Net increase in cash and cash equivalents			27,264	68,929
Net increase (decrease) in cash and cash equivalents denominated in foreign currencies arising from foreign exchange differences			102	(269)
Cash and cash equivalents at beginning of year			147,882	79,222
Cash and cash equivalents at end of year		W	175,248	147,882

1. General information

1.1 Corporate information

Binggrae Co., Ltd. (the "Parent Company" or the "Company") was established on September 13, 1967. The Company changed its name from Daeil Co., Ltd. to Binggrae Co., Ltd. on February 25, 1982 and is engaged in the production and sales of various dairy products. The Company's headquarter is located at 45, Dasansunhwan-ro, Namyangjoo-si, Gyeonggi-do, and the Company's production facilities are located in Namyangjoo-si, Gimhae-si, Gwangju-si and Nonsan-si.

The Company's ordinary shares have been listed on the Korea Exchange since August 1978. As at the end of the current reporting period, the Company's issued capital amounting to w49,756 million. Details of the Company's shareholders and their ownership interest are as follows:

Name of Shareholders	Number of	Ownership
Ho-Youn Kim	3,620,527	36.75%
Treasury stock	1,009,440	10.25%
Others	5,221,274	53.00%
	9,851,241	100.00%

1.2 Consolidated subsidiaries

Details of consolidated subsidiaries as of December 31, 2024 and 2023 are as follows:

			20	2024		23	
Name of subsidiary	Location	Year end	Equity ownership	Non- controlling interests	Equity ownership	Non- controlling interests	Principal business actuary
Haitai Ice Cream. Co., Ltd.	Korea	December 31	100%	-	100%	-	Food manufacturing and sales
BC F&B Shanghai Co.,Ltd.	China	December 31	100%	-	100%	-	Food import and distribution
BC F&B USA Corp.	USA	December 31	100%	-	100%	-	Food import and distribution
BC F&B Vietnam Co., Ltd.	Vietnam	December 31	100%	-	100%	-	Food import and distribution

Summarized financial information of subsidiaries as of and for the years ended December 31, 2024 and 2023 included in consolidation are as follows (In millions of Korean won):

	2024							
Name of subsidiary	Total assets	Total liabilities	Total equity	Revenue	Profit for the year	Total comprehensive income		
Haitai Ice Cream. Co., Ltd.	₩ 162,754	46,993	115,761	199,778	8,763	8,155		
BC F&B Shanghai Co., Ltd.	8,957	1,742	7,215	42,066	163	888		
BC F&B USA Corp.	22,018	4,524	17,494	80,428	3,669	5,619		
BC F&B Vietnam Co., Ltd.	6,164	1,621	4,543	10,580	303	650		

1. General information (Continued)

	2023							
Name of subsidiary	Total assets	Total liabilities	Total equity	Revenue	Profit for the year	Total comprehensive income		
Haitai Ice Cream. Co., Ltd.	₩ 148,890	65,934	82,956	199,103	14,782	12,824		
BC F&B Shanghai Co., Ltd.	7,180	853	6,327	38,018	2,138	2,092		
BC F&B USA Corp.	14,325	2,450	11,875	59,773	7,100	7,236		
BC F&B Vietnam Co., Ltd.	4,632	739	3,893	10,182	443	397		

1.2 Consolidated subsidiaries (Continued)

2. Basis of presentation and summary of significant accounting policies

2.1 Basis of Preparation

The Company and its subsidiaries (the "Group") have prepared the consolidated financial statements in accordance with the Korean International Financial Reporting Standards ("Korean IFRS").

The consolidated financial statements have been prepared on a historical cost basis, except for financial instruments, and other assets that have been measured at fair value. The consolidated financial statements are presented in Korean won (KRW).

2.2 Consolidation Principles

The consolidated financial statements consist of the financial statements of the Company and its subsidiaries (collectively referred to as the "Group") as of December 31 of each accounting year. Control is acquired when the Group is exposed to, or has rights to, variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls the investee only if it has all of the following:

- Power over the investee (i.e., existing right to have the current ability to direct the investee's related activities)
- Exposure to or rights to variable profits resulting from involvement in the investee
- The ability to use its power over the investee to affect the amount of the investor's profits

When the Group holds less than half of the voting rights of the investee, the Group evaluates whether it has power over the investee by considering all relevant facts and circumstances, including:

- Contractual agreements between investors and other voting rights holders
- Rights arising from other contractual agreements
- Voting rights and potential voting rights of the Group

The Group reassesses whether it controls an investee if there are changes in one or more of the three elements of control. Consolidation to a subsidiary occurs from the time Group acquires control over the subsidiary until it loses control. Assets, liabilities, income, and expenses of subsidiaries acquired or disposed of during the period are included in the statement of comprehensive income from the date the Group acquires control until the date the Group no longer controls the subsidiaries.

2.2 Consolidation Principles (Continued)

Profit or loss and each component of other comprehensive income (OCI) are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if the non-controlling interest becomes a negative (-) balance. When necessary, the financial statements of subsidiaries are adjusted to align their accounting policies with those of the Group. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are fully eliminated.

Changes in the ownership interest of a subsidiary that do not result in loss of control are accounted for as equity transactions.

When the Group loses control of a subsidiary, it derecognizes the assets (including goodwill), liabilities, non-controlling interests, and other items of equity of the subsidiary at the date when control is lost and recognizes the resulting gain or loss in profit or loss. The remaining investment in the former subsidiary is measured at fair value.

2.3 Summary of material Accounting Policies

(1) Fair value measurement

The Group measures financial instruments, such as, derivatives, and non-financial assets such as investment properties, at fair value at each balance sheet date. Fair value related disclosures for financial instruments and non-financial assets that are measured at fair value or where fair values are disclosed, are summarized in the following notes:

	Notes
Disclosure for valuation methods, significant estimates and assumptions	32
Financial instruments	32
Quantitative disclosures of fair value measurement hierarchy	32

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

(2) Foreign currencies

The Group's consolidated financial statements are presented in Korean won, which is also the Parent Company's functional currency. For each entity, the Group determines the functional currency and items included in the financial statements of each entity are measured using that functional currency.

① Transactions and balances

Transactions in foreign currencies are initially recorded by the Group entities at their respective functional currency spot rates at the date the transaction first qualifies for recognition.

Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency spot rate of exchange at the reporting date.

2.3 Summary of material Accounting Policies (Continued)

(2) Foreign currencies (Continued)

① Transactions and balances (Continued)

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on retranslation of non-monetary items is treated in line with the recognition of gain or loss on change in fair value of the item.

Any goodwill arising on the acquisition of a foreign operation and any fair value adjustments to the carrying amounts of assets and liabilities arising on the acquisition are treated as assets and liabilities of the foreign operation and translated at the spot rate of exchange at the reporting date.

2 Foreign entities

On consolidation, the assets and liabilities of foreign operations are translated into Korean won at the rate of exchange prevailing at the reporting date and their income statements are translated at exchange rates prevailing at the dates of the transactions. The exchange differences arising on translation for consolidation are recognized in other comprehensive income. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognized in profit or loss.

(3) Property, plant and equipment

The estimated useful lives are as follows:

	Estimated Useful lives
Buildings	30 - 50 years
Structures	12 or 25 years
Machinery	6 - 12 years
Vehicles	6 years
Tools, furniture and others	6 years

(4) Cash and Cash Equivalents

Cash and cash equivalents in the statement of financial position comprise cash at banks and on hand and short-term deposits with a maturity of three months or less.

(5) Inventories

Inventories are valued at the lower of cost and net realizable value. Meanwhile, initial cost of inventories includes purchase cost, transfer cost and other costs incurred in bringing each product to its present location and conditions. The cost of inventories is based on the specific identification method for materials-in-transit and on the gross average method for all other inventories.

2.3 Summary of material Accounting Policies (Continued)

(6) Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

• Financial assets

① Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortized cost, fair value through other comprehensive income (OCI), and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient, the Group initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under KIFRS 1115. Refer to the accounting policies in section 2.3.(9) Revenue from contracts with customers.

In order for a financial asset to be classified and measured at amortized cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the marketplace (regular way trades) are recognized on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

2 Impairment of financial assets

Further disclosures relating to impairment of financial assets are also provided in the following notes:

- Disclosures for significant assumptions
- Debt instruments at fair value through OCI
- Trade receivables, including contract assets

For trade receivables and contract assets, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognizes a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

2.3 Summary of material Accounting Policies (Continued)

(6) Financial instruments (Continued)

• Financial assets (Continued)

2 Impairment of financial assets (Continued)

For debt instruments at fair value through OCI, the Group applies the low credit risk simplification. At every reporting date, the Group evaluates whether the debt instrument is considered to have low credit risk using all reasonable and supportable information that is available without undue cost or effort. In making that evaluation, the Group reassesses the internal credit rating of the debt instrument. In addition, the Group considers that there has been a significant increase in credit risk when contractual payments are more than 60 days past due.

• Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, or payables, as appropriate.

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include trade payables, other payables, and borrowings.

(7) Intangible assets

Goodwill

The amount of non-controlling interest in the acquiree and the sum of fair value at the acquisition date of the acquiree's previous interest in the acquiree are measured as goodwill and goodwill is included in the intangible asset. The goodwill is tested annually for impairment and marked at the cost minus the cumulative amount of impairment losses.

The estimated useful lives are as follows:

Estimated Useful lives

Industrial proprietary rights	5, 8, 10 years
Software	5 years
Facility usage rights	Indefinite
Customer relationship	5 years
Goodwill	Indefinite
Other intangible assets	5 years

2.3 Summary of material Accounting Policies (Continued)

(8) Employee benefits

The Group operates a defined benefit plan and a defined contribution plan for its employees. The cost of providing benefits under the defined benefit plan is determined using the projected unit credit method. Re-measurements, comprising of actuarial gains and losses, the effect of the asset ceiling, excluding net interest (not applicable to the Group) and the return on plan assets (excluding net interest), are recognized immediately in the statement of financial position with a corresponding debit or credit to retained earnings through OCI in the period in which they occur. Re-measurements are not reclassified to profit or loss in subsequent periods.

The Group operates a defined contribution pension plan. The Group requires contributions to be made to separately administered funds. The amount of retirement benefits to be paid to employees in the future is determined by the contribution paid to the fund and the return on investment.

(9) Revenue from contracts with customers

The Group is in the business of manufacturing and selling dairy products, etc. and sells them through distributors, directly operated retail stores, new distribution vendors, special sales (direct sales), online vendors, and exports. Revenues resulting from the sale of products through contracts with customers are recognized at the time the products are delivered to the customer in the case of domestic sales, and in the case of exports, revenue is recognized according to Incoterms.

The transaction price is determined immediately when customers purchase and receives delivery of products from the store. The collection period for accounts receivables from product sales is between 30 to 60 days after delivery. When determining the transaction price, the Group considers variable consideration, significant financing factors, non-cash consideration, and consideration payable to customers.

According to the Group's sales policy, customers have the right to return products within a certain period after purchase. Therefore, the Group reviews at the end of each reporting period whether to recognize refund liabilities (other current liabilities) and rights to goods to be collected (inventory assets) should be recognized for products expected to be returned. The Group anticipates that there will not be significant returns recognized in the financial statements due to reasons such as short product shelf life.

(10) Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Group determines whether the contract itself is a lease or whether the contract includes a lease at the time of contract conclusion, considering whether the contract transfers the right to control the use of identified assets for a certain period of time in exchange for consideration.

• Accounting Policy as a Lessee

The Group applies a single recognition and measurement approach to all leases other than short-term leases and leases of low-value asset. The Group recognizes both lease liabilities representing the obligation to make lease payments and right-of-use assets representing the right to use the underlying asset.

2.3 Summary of material Accounting Policies (Continued)

(10) Leases (Continued)

1 Right-of-Use Assets

Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term or *the asset's* useful life.

Depreciation is calculated using the estimated useful life of the underlying asset if ownership of the underlying asset is transferred to the Group at the end of the lease period or if the cost of the right-of-use asset reflects that the Group will exercise its purchase option.

2 Lease liabilities

When calculating the present value of lease payments, the Group discounts the lease payments at the interest rate implicit in the lease if it can be easily calculated. In cases where the implied interest rate cannot be easily calculated, the Group use the incremental borrowing interest rate of the lessee, the interest rate that would be paid if the lessee borrowed the funds necessary to acquire an asset of similar value to the right-of-use asset with similar collateral over a similar period of time in a similar economic environment.

3 Short-term leases and leases of low-value

The Group applies an exemption from recognition for short-term leases (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option) for leases of machinery and equipment. Lease payments for short-term leases and leases of low-value assets are recognized as expenses on a straight-line basis over the lease term.

(11) New and amended standards and interpretations

The Company applied the following standards and amendments for the first time for the annual reporting period commencing on January 1, 2024.

Amendments to Korean IFRS 1001, Presentation of Financial Statements - Classification of Liabilities as Current or Non-current

The amendments clarify that liabilities are classified as either current or non-current, depending on the substantive rights that exist at the end of the reporting period. Classification is unaffected by the likelihood that an entity will exercise right to defer settlement of the liability or the expectations of management. Also, the settlement of liability includes the transfer of the entity's own equity instruments, however, it would be excluded if an option to settle them by the entity's own equity instruments if compound financial instruments meet the definition of equity instruments and are recognized separately from the liability. The adoption of the amendments does not have a significant impact on the consolidated financial statements.

(2) Amendments to Korean IFRS 1007, Statement of Cash Flows, and Korean IFRS 1107, Financial Instruments: Disclosures - Supplier Finance Arrangement

When applying supplier finance arrangements, an entity shall disclose information about its supplier finance arrangements that enables users of financial statements to assess the effects of those arrangements on the entity's liabilities and cash flows and on the entity's exposure to liquidity risk. The adoption of the amendments does not have a significant impact on the consolidated financial statements.

2.3 Summary of material Accounting Policies (Continued)

(11) New and amended standards and interpretations (Continued)

① Amendments to Korean IFRS 1116, Leases - Lease Liability in a Sale-and-Leaseback

When subsequently measuring lease liabilities arising from a sale and leaseback, a seller-lessee shall determine lease payments or revised lease payments in a way that the seller-lessee would not recognize any amount of the gain or loss that relates to the right-of-use assets retained by the seller-lessee. The adoption of the amendments does not have a significant impact on the consolidated financial statements.

② Amendments to Korean IFRS 1001 Presentation of Financial Statements – Disclosure of Crypto Assets

The amendments require an additional disclosure if an entity holds crypto assets, or holds crypto assets on behalf of the customer, or issues crypto assets. The amendments do not have a significant impact on the consolidated financial statements.

(12) New and amended standards not yet adopted by the Company

The following new and amended accounting standards and interpretations have been published that are not mandatory for annual periods beginning on or after January 1, 2024 reporting periods and have not been early adopted by the Company.

① Amendments to Korean IFRS 1021, The Effects of Changes in Foreign Exchange Rates – Lack of Exchangeability

When an entity estimates a spot exchange rate because exchangeability between two currencies is lacking, the entity shall disclose related information. The amendments are applied for annual periods beginning on or after January 1, 2025, with early application permitted. The Company anticipates that the amendments will not have a significant impact on the consolidated financial statements.

② Amendments to Korean IFRS 1107, Financial Instruments: Disclosures, and Korean IFRS 1109, Financial Instruments

The amendments are applied for annual periods beginning on or after January 1, 2026, with early application permitted.

• The amendment allow payments via electronic payment systems and proposes an exception to settlement data accounting for derecognition of a financial liability.

• The amendment clarify the additional guidance on assessment in assessing whether the contractual cash flows are solely payments of principal and interest.

• The amendment require disclosure for each type of financial instrument of the impact on the Group and the extent to which the Group is exposed to contractual terms that change the timing or amount of contractual cash flows.

• The amendment clarify the additional disclosure requirements for equity instruments classified as fair value through other comprehensive income (FVOCI).

The Company anticipates that the amendments will not have a significant impact on the consolidated financial statements.

3. Significant accounting judgments, estimates and assumptions

The preparation of the Group's consolidated financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

Other disclosures relating to the Group's exposure to risks and uncertainties includes:

	Notes
Principal actuarial assumptions	17
Financial risk management objectives and policies	31
Supplier finance arrangements - Presentation of amounts related to supplier finance arrangements in the statement of financial position and cash flows	33

4. Operating segment information

Segments of revenue from contracts with customers for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Category of refrigerated products (milk and milk beverages, etc.)	₩	615,459	608,548
Category of frozen and other products (ice cream etc.)		847,582	785,768
	₩	1,463,041	1,394,316
Timing of revenue recognition			
Goods transferred at a point in time		1,463,041	1,394,316
	₩	1,463,041	1,394,316

5. Cash and cash equivalents

Cash and cash equivalents as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Cash on hand	₩	11	7
Deposits		175,237	147,875
	₩	175,248	147,882

6. Financial assets

(1) Short-term & long-term financial assets as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)	2024			2023		
		Short-term L		Short-term	Long-term	
Financial assets at fair value through profit or loss	₩	13,086	5,624	9,000	11,386	
Financial assets at fair value through OCI		-	9,101	-	9,094	
Financial assets at amortized cost		58,657	4,686	16,325	3,846	
	₩	71,743	19,411	25,325	24,326	

6. Financial assets (Continued)

(2) Financial assets at fair value through profit or loss as of December 31, 2024 and 2023 are as follows:

	2024	2023
₩-	8,086	4,000
	5,000	5,000
	13,086	9,000
	-	4,808
	3,367	4,321
	2,257	2,257
	5,624	11,386
₩	18,710	20,386
	₩	5,000 13,086 3,367 2,257 5,624

(3) Financial assets at fair value through OCI as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023	
Long-term				
Marketable securities	₩	9,087	9,081	
Non-marketable securities		13	13	
	₩	9,100	9,094	

(4) Financial assets at amortized cost as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Short-term			
Term deposits	₩	42,563	16,323
Deposits for checking accounts		15,002	2
Other deposits		1,092	-
		58,657	16,325
Long-term			
Term deposits		2,013	-
Deposits for checking accounts		3	3
Long-term loans		2,670	3,843
		4,686	3,846
	₩	63,343	20,171

(5) Financial assets with restrictions for use as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)	Financial institution		2024	2023	Description
Short-term deposits	Industrial Bank of Korea	₩	5,000	5,000	Shared growth cooperative loans
Short-term deposits	Shinhan Bank		2	2	Deposits for checking accounts
Long-term deposits	Shinhan Bank		3	3	Deposits for checking accounts

7. Accounts and notes receivable and prepaid expenses

(1) Accounts and notes receivable and prepaid expenses are presented as net of allowances for impairment. Gross amount and related allowances as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)	2024		2023
Accounts and notes receivable	₩	81,003	83,631
Prepaid expenses		5,567	7,428
		86,570	91,059
Allowance for doubtful accounts:			
Accounts and notes receivable		(366)	(376)
Prepaid expenses		(14)	(26)
		(380)	(402)
Book value:			
Accounts and notes receivable		80,637	83,255
Prepaid expenses		5,553	7,402
	₩	86,190	90,657

(2) Changes in allowance for doubtful accounts for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)	2	2024	2023	
As at January 1,	₩	402	906	
Bad debt expense		31	-	
Bad debt reversal		(22)	(66)	
Write-off		(31)	(438)	
As of December 31,	₩	380	402	

(3) As of December 31, 2024 and 2023, the aging analysis of accounts and notes receivable is as follows:

(in millions of Korean won)

	2024			2023		
		ounts and receivable	Allowance for doubtful accounts	Accounts and notes receivable	Allowance for doubtful accounts	
< 180 days	₩	80,534	(124)	83,227	(138)	
181~365 days		109	(24)	106	(52)	
> 365 days		360	(218)	298	(186)	
	₩	81,003	(366)	83,631	(376)	

8. Inventories

Inventories as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Merchandise	₩	27,996	20,810
Finished goods		36,573	42,676
Work-in-process		7,385	3,195
Raw materials		39,108	49,923
Materials in-transit		23,969	9,879
	₩	135,031	126,483

9. Property, plant and equipment

Changes in the book value of property, plant and equipment for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)

	2024								
			Buildings	Machinery	Tools,				
			and	and vehicles	furniture and	Construction-			
		Land	structures	(*1)	other	in-progress	Total		
Acquisition cost:									
As of January 1	₩	71,288	120,339	362,913	131,931	66,088	752,559		
Additions		54	1,208	5,421	10,580	71,985	89,248		
Disposals		-	(1,353)	(22,293)	(8,483)	(268)	(32,397)		
Other(*2)		(8,574)	7,631	28,316	1,780	(38,080)	(8,927)		
As of December 31		62,768	127,825	374,357	135,808	99,725	800,483		
Accumulated deprecia	tion	and impairm	ient						
As of January 1		-	(56,713)	(245,552)	(97,252)	-	(399,517)		
Additions		-	1,100	18,779	7,595	-	27,474		
Disposals		-	(2,631)	(21,835)	(11,215)	-	(35,681)		
Other(*2)		-	-	(19)	(49)	-	(68)		
As of December 31		-	(58,244)	(248,627)	(100,921)	-	(407,792)		
Net book value:									
As of January 1	₩	71,288	63,626	117,361	34,679	66,088	353,042		
As of December 31		62,768	69,581	125,730	34,887	99,725	392,691		

(*1) Amounts are net of government grants.

(*2) The amounts of replacement from Construction-in-progress to assets and other accounts, and the effects of foreign exchange differences are included in Others.

	2023								
				Machinery	Tools,				
			Buildings	and vehicles	furniture and	Construction-			
		Land	and structures	(*1)	other	in-progress	Total		
Acquisition cost:									
As of January 1	₩	70,952	106,790	365,168	121,336	9,623	673,869		
Additions		355	570	3,676	10,544	77,790	92,935		
Disposals		(19)	(839)	(10,995)	(2,034)	-	(13,887)		
Other(*2)		-	13,818	5,064	2,085	(21,325)	(358)		
As of December 31		71,288	120,339	362,913	131,931	66,088	752,559		
Accumulated deprecia	ation	and impairm	nent						
As of January 1		-	(54,687)	(232,605)	(87,851)	-	(375,143)		
Disposals		-	332	9,467	1,859	-	11,658		
Depreciation		-	(2,358)	(22,416)	(11,256)	-	(36,030)		
Others (*2)		-	-	2	(4)	-	(2)		
As of December 31		-	(56,713)	(245,552)	(97,252)	-	(399,517)		
Net book value:									
As of January 1	₩	70,952	52,103	132,563	33,485	9,623	298,726		
As of December 31		71,288	63,626	117,361	34,679	66,088	353,042		

(*1) Amounts are net of government grants.

(*2) The amounts of replacement from Construction-in-progress to assets and the effects of foreign exchange differences are included in Others.

10. Investment Property

Changes in the book value of investment property for the year ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)	2024						
	L	and	Building	Total			
Acquisition cost:							
Balance at beginning of year	₩	-	2,262	2,262			
Others		8,589	-	8,589			
Balance at end of year		8,589	2,262	10,851			
Accumulated depreciation:							
Balance at beginning of year		-	(94)	(94)			
Depreciation		-	(45)	(45)			
Balance at end of year			(139)	(139)			
Book value							
Net book value at beginning of year			2,168	2,168			
Net book value at end of year	₩	8,589	2,123	10,712			
			2023				
			Building				
Acquisition cost:			Dallallig				
Balance at beginning of year	₩			2,262			
Balance at end of year				2,262			
Accumulated depreciation:							
Balance at beginning of year				(49)			
Depreciation				(45)			
Balance at end of year				(94)			
Net book value at Beginning of year				2,213			
Net book value at end of year	₩			2,168			

The following are the amounts recognized in rental income:

(in millions of Korean won)	2024		2023	
Maintenance expense	₩	45		45

The fair value of the investment property has not significant difference from the book value as of December 31, 2024 and 2023.

11. Government grants

The Group received government subsidies totaling \product{W} 362 million during the current period and \product{W} 363 million before the current period for the purchase of machinery related to Food and Rural Affairs' greenhouse gas reduction technology demonstration project sponsored by the Ministry of Agriculture. These government subsidies are presented as deductions from the machinery. The amortized value of the asset is \product{W} 88 million and \product{W} 68 million, respectively, in the current and prior terms, and the Government grants of \product{W} 40 million and \product{W} 28 million were offset from the same amount, respectively. As a result, the cumulative amount of the depreciation cost and offsetting amount of the asset increased from \product{W} 169 million at the end of the previous term to \product{W} 209 million at the end of the current term.

The Group reflects the government subsidies received in connection with the Korea Agricultural and Fisheries Food Distribution Corporation's project to support export logistics costs as an item to deduct export logistics costs.

12. Intangible assets

Changes in the book value of intangible assets for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024							
		Industrial property rights	Software and Other intangible assets	Facility usage rights	Customer Relationship	Goodwill	Total		
Balance at Jan.1	₩	12,881	3,164	1,477	3,710	26,726	47,958		
Additions		436	158	602	-	-	1,196		
Disposals		-	-	(463)	-	-	(463)		
Amortization		(6,975)	(949)	-	(2,120)	-	(10,044)		
Others(*)		-	(127)	330	-	-	203		
Balance at Dec.31	₩	6,342	2,246	1,946	1,590	26,726	38,850		

(*) The amounts of replacement from Construction-in-progress to assets are included in Others.

		2023								
		Industrial property rights	Software and Other intangible assets	Facility usage rights	Customer Relationship	Goodwill	Total			
Balance at Jan.1	₩	19,296	3,898	1,477	5,830	26,726	57,227			
Additions		543	307	-	-	-	850			
Amortization		(6,974)	(1,041)	-	(2,120)	-	(10,135)			
Others(*)		16	-	-	-	-	16			
Balance at Dec.31	₩	12,881	3,164	1,477	3,710	26,726	47,958			

(*) The amounts of replacement from Construction-in-progress to assets are included in Others.

13. Guarantee deposits

Details of guarantee deposits that are measured at amortized cost using the effective interest method as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)	20)24	2023		
	Effective		Effective		
	interest rate	Book value	interest rate	Book value	
Short-term guarantee deposits	-	3,259	-	1,494	
Long-term guarantee deposits	1.99% ~ 5.45%	₩ 16,640	1.66% ~ 5.45%	₩ 16,530	
		19,899		18,024	

14. Pledged assets

Details of assets pledged for the Group's borrowings as of December 31, 2024 are as follows:

(in millions of Korean won)

	Pledged assets	<u>E</u>	Book value	Borrowing	Pledged amount
Korea Development Bank	Land, buildings	₩	18,389	30,000	21,000
Shinhan Bank	Land, buildings, machinery		40,928	-	9,600
	Land, buildings, machinery		40,928	5,000	18,000
Woori Bank	Land, buildings		33,257	-	12,000

15. Other current liabilities

(1) Other current liabilities as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		202	2023		
	Sho	ort-term	Long-term	Short-term	Long-term
Advances received	₩	2,649	-	1,493	-
Withholdings		2,316	-	1,735	-
Deposits received for guarantees		3	-	3	-
Provision for restoration cost		367	786	334	610
	₩	5,335	786	3,565	610

(2) Changes in the provision for restoration cost for the years ended December 31, 2024 is as follows:

	2024				
(in millions of Korean won)	Current		Non-current	Total	
Balance at Jan.1	₩	334	610	944	
Increase		-	328	328	
Decrease		(119)	-	(119)	
Transfers		152	(152)	-	
Balance at Dec.31	\mathbf{W}	367	786	1,153	

16. Borrowings

(1) Short-term borrowings as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)	2024					
	Borrower	Effective date	Expiration date	Interest (%)	А	mount
Working capital borrowings	Korea Development Bar	nk 2024.9.27	2025.9.27	3.83	₩	30,000
Working capital borrowings	Shinhan Bank	2024.9.27	2025.3.27	4.21		20,000
Commercial paper	Shinnan Bank	2024.4.9	2025.4.8	3.96		5,000
					₩	55,000
			2023			
	Borrower	Effective date	Expiration date	Interest (%)	А	mount
Commercial paper	Shinhan Bank	2023.4.12	2024.4.9	4.16	₩	5,000

(2) Long-term borrowings as of December 31, 2024 and 2023 are as follows (In millions of Korean won):

(in millions of Korean won)			2024			
	Borrower	Effective date	Expiration date	Interest (%)	A	mount
Policy borrowings	Nonghyup Bank	2023.5.4	2025.5.4	2.00	₩	4,370
Policy borrowings	Nonghyup Bank	2024.3.25	2026.3.25	2.00		2,500
As of December 31, 2024						6,870
Current portion						(4,370)
Long-term borrowings					₩	2,500
			2023			
	Borrowor	Effective	Expiration	Interest (%)		

	Borrower	date	date	Interest (%)	А	mount
Policy borrowings	Nonghyup Bank	2023.5.4	2025.5.4	2.00	₩	4,370
Facility borrowings	Shinhan Bank	2023.11.15	2028.11.15	MOR 1Y + 0.69		7,000
					₩	11,370

17. Employee benefits

(1) The amounts recognized as expense for employee salaries for the years ended December 31, 2024, and 2023 are as follows:

(in millions of Korean won)		2024	2023
Salary	₩	145,197	152,426
Employee benefits expense		34,662	33,062
Expenses for defined benefit obligations		10,002	8,700
Expenses for defined contribution plans		1,671	2,510
	₩	191,532	196,698

(2) Defined benefit liabilities as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2023		
Present value of the defined benefit obligations	₩	88,665	84,534	
Fair value of plan assets		(80,585)	(77,401)	
Net defined benefit liabilities	₩	8,080	7,133	

17. Employee benefits (Continued)

(3) Changes in the defined benefit obligation for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)	_	2024	2023
As of January 1	₩	84,534	74,757
Current service cost		9,201	8,282
Interest expense		3,706	3,888
Remeasurement gains (losses):			
Actuarial changes arising from changes in demographic			
assumptions		(5)	15
Actuarial changes arising from changes in financial assumptions		2,340	4,235
Experience adjustments		1,227	3,544
Past service cost		172	-
New and transfer		392	295
Benefits paid		(12,902)	(10,482)
As of December 31	₩	88,665	84,534

(4) Changes in the fair value of plan assets for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
As of January 1	₩	77,401	70,824
Expected return on plan assets		3,469	3,765
Remeasurement losses in OCI:			
Remeasurement loss		(151)	(521)
Contributions by employer		6,000	10,000
Benefits paid		(6,134)	(6,667)
As of December 31	₩	80,585	77,401

(5) The components of defined benefit costs recognized in profit or loss for the years ended December 31, 2024 and 2023 relating to defined benefit plans are as follows:

(in millions of Korean won)		2024	
Current service cost	₩	9,201	8,282
Net interest cost		237	123
New and transfer		392	295
Past service cost		172	
	₩.	10,002	8,700

(6) The amount recognized as expense of defined contribution plans for the years ended December 31, 2024 and 2023 are \forall 1,671 million and \forall 2,510 million, respectively.

The fair values of the major categories of the plan assets as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Short-term trading financial assets	₩	3,177	4,710
Other financial assets		77,408	72,691
	₩	80,585	77,401

(7) The principal actuarial assumptions as of December 31, 2024 and 2023 are as follows:

	2024	2023
Discount rate	3.99~4.23%	4.38~4.76%
Future salary growth rate	4.57~4.65%	4.59~4.64%

17. Employee benefits (Continued)

(8) The sensitivity analysis of the defined benefit obligations as of December 31, 2024 and 2023 to changes in the weighted principal assumptions is as follows:

(in millions of Korean won)	2024		
	1% increase 1% decrea		
Effect of changes in the discount rate	W	(4,690)	5,264
Effect of changes in future salary growth rate		5,287	(4,797)
	2023		23
	1%	increase	1% decrease
Effect of changes in the discount rate	₩	(4,563)	5,115
Effect of changes in future salary growth rate		5,162	(4,688)

The sensitivity analyses above have been determined based on a method that extrapolates the impact on defined benefit liabilities as a result of reasonable changes in key assumptions occurring at the end of the reporting period.

The weighted average duration of the defined benefit obligation as of December 31, 2024 and December 31, 2023 was between 5.332 and 5.829 years, and between 5.877 and 5.996 years, respectively.

18. Leases

(1) The Group has lease contracts for various items of land, plant and vehicles used in its operations. Leases of land and plant generally have lease terms between 1 and 40 years, while vehicles generally have lease terms between 1 and 5 years. The Group's obligations under its leases are secured by the lessor's title to the leased assets. The Group also has certain leases of machinery with lease terms of 12 months or less. The Group applies the 'short-term lease' recognition exemptions for these leases.

(2) Set out below are the carrying amounts of right-of-use assets and lease liabilities recognized and the movements for the years ended December 31, 2024 and 2023.

(in millions of Korean won)	2024					
			Right-of-u	se assets		Lease
	Lan	d and plant	Vehicles	Others	Total	liabilities
As of January 1, 2024	₩	24,977	5,515	227	30,719	31,262
Additions		18,387	3,306	1,515	23,208	22,409
Depreciation expense		(13,501)	(2,758)	(654)	(16,913)	-
Interest expense		-	-	-	-	1,921
Payments		-	-	-	-	(17,370)
Decrease		(486)	(876)	(7)	(1,369)	(1,406)
As of December 31, 2024	₩	29,377	5,187	1,081	35,645	36,816
Short-term lease liabilities						(14,841)
Long-term lease liabilities						₩ 21,975

18. Leases (Continued)

			20	23		
			Right-of-u	se assets		Lease
	Lan	d and plant	Vehicles	Others	Total	liabilities
As of January 1, 2023	₩	21,626	5,302	290	27,218	27,249
Additions		15,939	2,909	675	19,523	17,833
Depreciation expense		(12,315)	(2,605)	(715)	(15,635)	-
Interest expense		-	-	-	-	1,434
Payments		-	-	-	-	(14,840)
Decrease (*)		(273)	(91)	(23)	(387)	(414)
As of December 31, 2023	₩	24,977	5,515	227	30,719	31,262
Short-term lease liabilities						(10,251)
Long-term lease liabilities						21,011
(×) TI I I I I I		C (1)				

(*) The amount due to the termination of the lease contract is included.

(3) The amounts of right-of-use assets and lease liabilities recognized in profit or loss for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)	2	2024	2023
Interest expense on lease liabilities	₩	1,921	1,434
Variable lease payments not included in the measurement of lease liabilities		7,398	6,052
Expenses related to lease of low-value assets and short-term leases applying recognition exemptions regulations		1,221	1,386

(4) The maturity analysis of lease liabilities as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)	2024		2023
Less than 1 year	W	15,184	10,392
~ 5 years		20,241	21,861
After 5 years		5,278	2,082
Total amount		40,703	34,335
Discounted amount		36,816	31,262
Non-current to current reclassification		(14,841)	(10,251)
Long-term lease liabilities	₩	21,975	21,011

(5) Cash outflows from leases for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Total cash outflows from leases (including leases of low-value assets, variable leases, etc.)	₩	25,175	22,278

19. Issued capital and capital surplus

(1) The Company issued capital as of December 31, 2024 and 2023 are as follows:

(Korean won, except number of shares)	2024	2023
Number of shares authorized(in shares)	24,000,000	24,000,000
Value per share	w 5,000	5,000
Number of shares issued(in shares)	9,851,241	9,851,241
Common stock	₩ 49,756,205,000	49,756,205,000

Differences arising from the Company's issued capital and aggregate of the par value of ordinary shares issued amounting to w 500 million represents 100,000 ordinary shares reacquired as treasury stock and subsequently retired.

(2) Capital surplus as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Additional paid-in capital	W	27,910	27,910
Gain on disposal of treasury stock		2,386	2,386
Revaluation surplus		34,473	34,473
	₩	64,769	64,769

20. Other components of equity

Other components of equity as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Treasury stock	W	22,482	22,482

21. Accumulated other comprehensive income

(1) Accumulated other comprehensive income as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Changes in the fair value of financial assets at fair value through OCI	₩	(5,887)	(5,892)
Gain on foreign currency translations of foreign operations		4,374	1,499
	₩	(1,513)	(4,393)

(2) Changes in the fair value of financial assets at fair value through OCI and fair value of available-for-sale financial assets as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Before tax	₩	(7,656)	(7,662)
Accumulated tax effect		1,769	1,770
	₩	(5,887)	(5,892)

22. Reserves

(1) Reserves as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Legal reserve	₩	26,315	24,015
Voluntary reserves		501,186	461,186
	₩	527,501	485,201

(2) Legal reserve

In accordance with the Korean Commercial Code, an amount equal to at least 10% of cash dividends is required to be appropriated as a legal reserve until the reserve equals 50% of issued capital. The legal reserve may not be utilized for cash dividends but may only be used to offset a deficit, if any, or be transferred to issued capital by the resolution of the shareholders' meeting.

(3) Voluntary reserves as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)	2024		2023
Reserve for business rationalization	$\overline{\mathbf{w}}$	96,505	96,505
Reserve for improvement of capital structure		58,681	18,681
Reserve for overseas market development		147,000	147,000
Reserve for facility investment		199,000	199,000
	₩	501,186	461,186

23. Retained earnings

(1) Changes in retained earnings for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)	2024		2023	
Balance at beginning of year	₩	68,747	23,639	
Appropriation to legal reserve		(2,300)	(1,400)	
Appropriation to reserve for overseas market development		-	(10,000)	
Appropriation to reserve for facility investment		-	(10,000)	
Appropriation to reserve for financial structure improvement		(40,000)	-	
Dividends		(22,989)	(13,263)	
Net profit for the year		103,227	86,219	
Re-measurement losses on defined benefit plans (after tax)		(2,872)	(6,448)	
Balance at end of year	₩	103,813	68,747	

(2) Dividends

The following dividends were declared and paid by the Company during 2024 and 2023.:

(In millions of Korean won)	_	2024	2023
2,600 won per qualifying ordinary share (2023: 1,500 won)	₩	22,989	13,263

(3) Statement of appropriation of retained earnings as of December 31, 2024 and 2023 are as follows:

(in millions of Korean won)	2024		2023	
I. Retained Earnings Before Appropriations	₩	98,855		68,947
Carried Over From Prior Years	3,658		1,401	
Net income	97,461		72,036	
Re-measurements of the defined benefit liabilities	(2,264)		(4,490)	
II. Appropriations of Retained Earnings		(72,178)		(65,289)
Legal reverse	3,000		2,300	
Transfer from voluntary reverses	40,000		40,000	
Dividends (per qualifying ordinary share(rate)				
Ordinary share : Current year ₩ 3,300 won(66%)	29,178		22,989	
Prior year w 2,600 won(52%))				
III. Unappropriated Retained Earnings To Be				
Carried Over Forward	₩	26,677		3,658

24. Expenses classified by nature of expense

(1) Expenses classified by nature of expense for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)	2024				
	Selling and				
	administrative expenses		Cost of sales	Total	
Movement in inventories	₩	-	(122,938)	(122,938)	
Purchase of inventories		-	845,167	845,167	
Employee benefits expense		100,978	90,554	191,532	
Depreciation and amortization		34,490	28,193	62,683	
Other expenses		202,090	153,231	355,321	
	₩	337,558	994,207	1,331,765	
		2023	2023		
	Selling and				
	administrative		Cost of sales	Total	
	e	xpenses			
Movement in inventories	₩	-	(124,809)	(124,809)	
Purchase of inventories		-	839,386	839,386	
Employee benefits expense		109,005	87,693	196,698	
Depreciation and amortization		32,315	29,531	61,846	
Other expenses		187,618	121,333	308,951	
	₩	328,938	953,134	1,282,072	

(2) Details of selling and administrative expenses for the years ended December 31, 2024 and 2023 are summarized as follows:

(in millions of Korean won)	2024		2023	
Wages and salaries	W	75,976	85,613	
Post-employment benefit		6,366	6,569	
Employee welfare		18,636	16,822	
Travel expenses		4,665	4,350	
Taxes and dues		3,615	3,990	
Service fee		16,496	13,729	
Rental expenses		6,361	7,081	
Depreciation		11,602	13,904	
Amortization		10,044	10,135	
Research and development		6,624	6,341	
Advertisement		50,432	49,746	
Sales commission		57,786	49,378	
Bad debt expense(reversal)		7	(66)	
Transportation		38,485	35,432	
Depreciation on right-of-use assets		12,844	8,275	
Other		17,619	17,639	
	W	337,558	328,938	

25. Finance income and finance costs

(1) Finance income and finance costs are summarized for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Finance income:			
Interest income	₩	6,215	4,579
Dividend income		242	247
Gain on foreign currency transactions		2,432	1,827
Gain on foreign currency translation		492	8
Gain on valuation of financial assets at fair value through profit or loss		102	236
Gain on disposition of financial assets at fair value through profit or loss		76	196
	₩	9,559	7,093
Finance costs:		(2,000)	(1 710)
Interest expense		(2,990)	(1,712)
Loss on foreign currency transactions		(1,306)	(2,055)
Loss on foreign currency translation		(26)	(139)
Loss on valuation of financial assets at fair value through profit or loss		(954)	(851)
	₩	(5,276)	(4,757)
	₩	4,283	2,336

(2) Interest income for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)

		2024	2023
Deposits in financial institutions	W	3,109	2,534
Short-term financial instruments		2,271	1,262
Long-term financial instruments		200	209
Others		635	574
	₩	6,215	4,579

26. Non-operating income and expenses

(1) Non-operating income for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)	2	2024	2023
Gain on disposal of property, plant and equipment	W	790	173
Rental income		263	197
Miscellaneous income		2,876	6,602
	₩	3,929	6,972

(2) Non-operating expenses for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Donations	~	1,477	3,675
Loss on disposal of property, plant and equipment		3,952	1,857
Loss on disposal of intangible assets		62	-
Miscellaneous loss		500	5,065
	W	5,991	10,597

27. Income tax

(1) The major components of income tax expense for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Current income tax	W	29,839	28,240
Adjustment in respect to prior years		(1,127)	63
Origination and reversal of temporary differences		719	(5,638)
Income taxes recognized in other comprehensive income		839	2,073
Income tax expense	₩	30,270	24,738

(2) Income taxes recognized directly in other comprehensive income for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Current income tax:			
Remeasurements losses on defined benefit plans	₩	841	1,866
Deferred tax:			
Gains on valuation of financial assets at fair value through OCI		(2)	207
Income taxes recognized directly in other comprehensive income	₩	839	2,073

27. Income tax (Continued)

(3) A reconciliation of provision for income taxes applicable to income before income taxes at the Korea statutory tax rate to provision for income taxes at the effective tax rate for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Profit before income taxes	₩	133,497	110,956
Taxes at the statutory income tax rate		30,891	25,959
Adjustments:			
Tax effects of permanent differences		319	189
Tax credits		(477)	(1,544)
Adjustments in respect to prior years		(1,127)	63
Other		664	71
Income tax expense	₩	30,270	24,738
Effective income tax rate		22.7%	22.3%

(4) As of December 31, 2024 and 2023, tax effects of temporary differences are calculated by expected tax rate of the fiscal year when the temporary differences are expected to be reversed.

(5) Significant changes in cumulative temporary differences and deferred tax assets and liabilities for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)

	2024					
	January 1		January 1 Recognized Recogniz in profit or loss directly in e		December 31	
Financial assets at fair value through OCI	₩	(604)	3	(2)	(603)	
Accrued expenses		3,121	(2,551)	-	570	
Defined benefit obligations		3,098	(753)	161	2,506	
Other employee benefits		3,140	(45)	680	3,775	
Intangible assets		(3,476)	1,996	-	(1,480)	
Accumulated depreciation		1,402	(416)	-	986	
Allowance for temporary depreciation		(358)	59	-	(299)	
Other		990	149	-	1,139	
	₩	7,313	(1,558)	839	6,594	

	2023					
	lanı	iary 1	Recognized	Recognized	December 31	
	January 1		in profit or loss	directly in equity	December 31	
Financial assets at fair value through OCI	₩	(822)	11	207	(604)	
Accrued expenses		46	3,075	; -	3,121	
Defined benefit obligations		2,862	(281	517	3,098	
Other employee benefits		2,743	(952	1,349	3,140	
Intangible assets		(5,449)	1,973		(3,476)	
Accumulated depreciation		1,872	(470) –	1,402	
Allowance for temporary depreciation		(419)	61	-	(358)	
Other		842	148	3 -	990	
	₩	1,675	3,565	5 2,073	7,313	

28. Earnings per share

(1) The Group's basic earnings per share for the years ended December 31, 2024 and 2023 are computed as follows:

(in Korean won, except number of shares)		2024	2023
Net profit attributable to ordinary equity holders of the parent: Continuing operations	₩	103,226,927,609	86,218,494,465
Weighted-average number of shares of ordinary stock outstanding (in shares)(*)		8,841,801	8,841,801
Basic earnings per share:			
Net profit for the year attributable to ordinary equity holders	₩	11,675	9,751

(*) Weighted-average number of shares of ordinary stock outstanding is calculated as follows:

(number of shares)	2024	2023
Beginning weighted-average number of shares of ordinary stock	9,851,241	9,851,241
Treasury stock	(1,009,440)	(1,009,440)
Weighted-average number of shares of ordinary stock outstanding	8,841,801	8,841,801

(2) There is no difference between basic earnings per share and diluted earnings per share as there are no potential dilutive instruments as of the year ended December 31, 2024 and 2023.

29. Related party transactions

(1) Related parties as of December 31, 2024 and 2023 are as follows:

Classification	Name of related parties
Other related party	Jette Co., Ltd.
Other related party	Self-Storage Co., Ltd.

(2) Transactions with with the two companies for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)

			2024	
Classification	Company		evenue and revenue	Transportation expense and other expense
Other related party	Jette Co., Ltd.	₩	2,121	126,454
Other related party	Self-Storage Co., Ltd.		-	45
		₩	2,121	126,499
			2023	
Classification	Company	Rental re	evenue and	Transportation expense
	Company	other	revenue	and other expense
Other related party	Jette Co., Ltd.	₩	224	100,507
Other related party	Self-Storage Co., Ltd.		-	45
		₩	224	100,552

29. Related party transactions (Continued)

(3) Balances of receivables and payables resulted from transactions among the Group and its related party as of December 31, 2024 and 2023 are as follows:

(in millions of Korean wo	n)				
Classification	Company	Accounts		2024	2023
Other related party	Jette Co., Ltd.	Receivables: Accounts and notes receivable	₩	59	65
		Other accounts receivable		73	104
		Accrued income		13	13
		Loans(*)		3,192	3,184
		Guarantee deposits(*)		2,847	2,250
			₩	6,184	5,616
		Payables:			
		Accounts payable		759	1,175
		Other accounts payable		9,323	8,711
		Lease liabilities(*)		14,124	7,731
			₩	24,206	17,617

(*) Included short-term amounts.

(4) Related party financial transactions for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)

		2024				
Classification	Company	Loans		Repayment	Interest income	
Other related party	Jette Co., Ltd.	₩	-	99	156	
Classification	Compan	.,		2023		
		Company		oans	Repayment	
Other related party	Jette Co., Ltd.		₩	3,550	-	

(5) Key management personnel compensations in total and for each of the following categories for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)	2	024	2023
Annual salaries	\mathbf{w}	6,561	6,019
Provision for retirement and severance benefits		618	752
	W	7,179	6.771

30. Supplementary consolidated cash flow information

(1) Cash flows from operating activities prepared using the indirect method for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)		2024	2023
Net income for the year	₩	103,227	86,218
Non-cash adjustments to reconcile net income (loss) to net cash flows			
provided by operating activities:			
Severance and retirement benefits		10,002	8,700
Depreciation		35,681	36,031
Depreciation on right-of-use assets		16,913	15,635
Amortization		10,044	10,135
Amortization Expenses on Investment in Properties		45	45
Bad debt expense		7	(66)
Interest income		(6,215)	(4,579)
Dividend income		(242)	(247)
Gain on foreign currency translation		(492)	(8)
Interest expense		2,990	1,712
Loss on foreign currency translation		26	139
Gain on disposal of property, plant and equipment		(790)	(173)
Loss on disposal of property, plant and equipment		3,952	1,857
Loss on disposal of intangible assets		62	-
Gain on disposal of financial assets at fair value through profit		(76)	(196)
Loss on valuation of financial assets at fair value through loss		954	851
Gain on valuation of financial assets at fair value through profit		(102)	(236)
Income tax expense		30,270	24,738
Miscellaneous revenues		(106)	(16)
Miscellaneous expenses		-	2,209
Commission paid		107	-
		103,030	96,531
Working capital adjustments:			
Accounts and notes receivable		8,981	1,408
Other accounts receivable		(717)	945
Accrued revenues		2	-
Advance payments		134	(64)
Prepaid expenses		1,953	1,651
Inventories		(7,392)	(548)
Long-term advance payments		(35)	(16)
Long-term prepaid expenses		(11)	135
Accounts and notes payable		(8,687)	(5,795)
Other accounts payable		(4,977)	(5,998)
Accrued expenses		(8,928)	13,087
Other current liabilities		2,423	(1,839)
Payments of Retirement Allowance		(6,768)	(3,815)
Contributions by employer		(6,000)	(10,000)
Long-term guarantee deposits received		68	52
Long-term accrued expenses		2,047	887
		(27,907)	(9,910)
		(27,007)	(0,010)

30. Supplementary consolidated cash flow information (Continued)

		2024	2023
Income taxes paid		(31,215)	(16,117)
Net cash flows provided by operating activities	₩	147,135	156,722

(2) Cash and cash equivalents on the consolidated statements of cash flows consist entirely of cash and cash equivalents on the consolidated statements of financial position.

(3) For the years ended December 31, 2024 and 2023, significant transactions not involving cash flows are as follows:

(in millions of Korean won)	2024		2023
Transfers to machinery from construction-in-progress	₩	37,936	20,986
Transfers to Investment property from Property, plant and equipment		8,589	-
Other accounts payable from acquisition of Property, plant and equipment		8,946	8,249
Other accounts payable from acquisition of intangible assets		37	10
Other accounts receivables from disposal of property and equipment		60	17

31. Financial risk management objectives and policies

The Group's principal financial liabilities, consist of accounts and notes payable and other accounts payable. The main purpose of these financial liabilities is to finance the Group's operations and to provide guarantees to support its operations. Also the Group has various financial assets including accounts and notes receivable, cash and short-term deposits that arise directly from its operations.

The Group is exposed to market risk, credit risk and liquidity risk. The Group's management reviews risk management process of each risk and whether it follows the Group's policies as follows. It is the Group's policy that no trading in derivatives for speculative purposes shall be undertaken.

31.1 Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuates because of changes in market prices. Market comprises three types of risk: interest rate risk, currency risk and other price risk.

The sensitivity analyses in the following sections relate to the position as of December 31, 2024 and 2023.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. There is no significant effect on cash flows or the fair value of financial liabilities from the interest rate fluctuation.

Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. As the Group carries few monetary assets and liabilities denominated in foreign currency as of December 31, 2024, the effect of exchange rate fluctuation is not material.

31. Financial risk management objectives and policies (Continued)

31.1 Market risk (Continued)

Other price risk

Other price risk is the rick that the fair value or future cash flows of a financial instrument fluctuate because of changes in market price other than interest rate risk or foreign currency risk.

The Group's listed equity securities are susceptible to market price risk arising from the fluctuation in the price of the securities. The following table demonstrates a sensitivity analysis of a reasonably possible change in the price of listed equity securities on the financial statements of the Group as of December 31, 2024 and 2023:

(in millions of Korean won)	2024		
	5%pi	increase	5%p decrease
Other comprehensive income before tax	₩	454	(454)
Income tax		(105)	105
Other comprehensive income after tax	₩	349	(349)
		202	23
	5%pi	increase	5%p decrease
Other comprehensive income before tax	₩	454	(454)
Income tax		(105)	105
Other comprehensive income after tax	₩	349	(349)

31.2 Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss of the Group. The Group is exposed to credit risk from its operating activities and from its financing activities.

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss of the Group. Credit risk is not only the credit risk of the counterparty but also credit risks associated with the Group's other assets which consist of cash, short-term deposits and long-term loans arise from default of counterparties. The Group deposits its surplus funds in Bank and other financial institutions whose credit ratings are high, therefore credit risk related to financial institutions is considered limited. For regular customers, evaluate their credit based on their financial condition, past experience, and other factors.

(1) The maximum exposure to credit risk as of December 31, 2024 and 2023 are as follows :

(in millions of Korean won)	2024		2023	
Cash equivalents	₩	175,237	147,875	
Short-term finance assets		71,743	25,325	
Accounts and notes receivable, net		80,637	83,255	
Other accounts receivable		2,094	1,187	
Accrued income		755	896	
Long-term finance assets		8,053	12,975	
Guarantee deposits (*)		19,899	18,024	
	₩	358,418	289,537	

(*) Included short-term guarantee deposits.

(2) Impairment losses on accounts receivable and prepaid expenses recognized in profit or loss were as follows:

(in millions of Korean won)		2024	2023
Accounts receivable	₩	21	(47)
prepaid expenses		(12)	(19)

31. Financial risk management objectives and policies (Continued)

31.2 Credit risk (Continued)

The Group evaluates impairment on accounts and notes receivable and other accounts receivable at every reporting date individually and collectively.

31.3 Liquidity risk

Liquidity risk refers to the risk that the Group may default on the contractual obligations that become due.

The Group manages its risk to a shortage of funds using a recurring liquidity planning tool. The Group matches the financial liabilities with the financial assets taking into account the maturity dates and cash flow from operating activities of those financial assets. The table below summarizes the maturity profile of the Group's financial liabilities based on contractual undiscounted payments:

(in millions of Korean won)	2024					
	Less t	han 1 year	1 to 5 years	More than 5 years	Total	
Accounts and notes payable	₩	70,482	-	-	70,482	
Other accounts payable		38,483	-	-	38,483	
Accrued expenses (*1)		768	-	-	768	
Short-term borrowings		3	-	-	3	
Dividends payable		56,101	-	-	56,101	
Long-term borrowings (*2)		4,450	2,512	-	6,962	
Long-term guarantee deposits received		-	7,618	-	7,618	
Lease liabilities (*2)		15,184	20,241	5,278	40,703	
	₩	185,471	30,371	5,278	221,120	

(*1) Excluded accrued expenses for salaries and bonuses.

(*2) Included short-term amounts.

	2023					
	Less t	han 1 year	1 to 5 years	More than 5 years	Total	
Accounts and notes payable	₩	73,626	-	-	73,626	
Other accounts payable		42,752	-	-	42,752	
Accrued expenses (*1)		1,135	-	-	1,135	
Short-term borrowings		5,063	-	-	5,063	
Dividends payable		3	-	-	3	
Long-term borrowings		338	12,311	-	12,649	
Long-term guarantee deposits received		-	7,550	-	7,550	
Lease liabilities (*2)		10,392	21,861	2,082	34,335	
	₩	133,309	41,722	2,082	177,113	

(*1) Excluded accrued expenses for salaries and bonuses.

(*2) Included short-term amounts.

Cash flow on the above financial liabilities by maturities represent nominal and undiscounted amounts.

31. Financial risk management objectives and policies (Continued)

31.4 Capital management

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximize shareholder value. The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions. To maintain the sound capital structure, the Group may acquire treasury shares or adjust the dividend payment to shareholders, etc. No changes were made in the objectives, policies or processes for managing capital during the years ended December 31, 2024 and 2023.

The Group monitors a gearing ratio, which is net debt divided by equity. Net debt refers to interest bearing loans and bonds, less cash and cash equivalents.

Gearing ratio as at the reporting date is computed as follows:

(in millions of Korean won)		2024	2023	
Net debt: Borrowings	~	61,870	16,370	
Less: Cash and cash equivalent		175,248	147,882	
Net debt		(113,378)	(131,512)	
Equity	₩	721,844	641,598	
Debt-to-equity ratio (*)			-	

(*) The debt-to-equity ratio is not calculated because the net debt at the end of the reporting period is negative.

Changes in liabilities arising from financing activities

Changes in liabilities arising from financing activities is as follows :

(in millions of Korean won)

				Changes in non-cash flows				
	Jar	n. 1, 2024	Cahs flows	Lease acquisition	Lease termination	Interest expense	Dividend	Dec. 31, 2024
Lease liabilities (*1)	₩	31,262	(17,370)	22,409	(1,406)	1,921	-	36,816
Short-term borrowings		5,000	50,000	-	-	-	-	55,000
Long-term borrowings (*2)		11,370	(4,500)	-	-	-	-	6,870
Dividends payable		3	(22,988)			-	22,988	3

(*1) Included short-term lease liabilities.

(*2) Included current portion of long-term borrowings.

				Changes in non-cash flows				
	Jan	. 1, 2023	Cahs flows	Lease acquisition	Lease termination	Interest expense	Dividend	Dec. 31, 2023
Lease liabilities (*)	₩	27,249	(14,840)	17,833	(414)	1,434	-	31,262
Short-term borrowings		-	5,000	-	-	-	-	5,000
Long-term borrowings		-	11,370	-	-	-	-	11,370
Dividends payable		3	(13,262)			-	13,262	3

(*) Included short-term lease liabilities.

32. Fair value

The difference between book values and fair values of financial instruments by categories are not significant as of December 31, 2024 and 2023 and the book values and fair values of other financial instruments are identical.

The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

Methods and assumptions used for fair value estimates are as follows:

- As cash, short-term deposits, accounts and notes receivable, other current assets, accounts and notes payable and other current liabilities are short-term, their fair value approximate book value.
- Fair value of long-term financial assets (except equity securities and debt instruments), guarantee deposits, and other long-term liabilities are computed for disclosure. Cash flow of interest or principal payments are discounted to their present value using market rates to calculate their fair values.
- The fair value of long-term financial assets (equity securities and debt instruments) is based on quoted prices in an active market. The unlisted available-for-sale equity instruments that do not have a market price in an active market and whose fair value cannot be reliably measured are measured at cost. The fair value assessment requires management to make assumptions about input variables of the valuation model such as expected cash flows, discount rates, credit risk, and volatility. The probabilities for various estimates within a certain range can be reasonably evaluated and used in management's estimates of the fair value of unlisted equity securities.

Fair value measurement

Hierarchy and measurement method of fair value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurement is estimating the price that would be received to sell an asset or pair to transfer a liability in an orderly transaction between market participants at the measurement date, considering current market's situation. The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

- Level 1: Fair values of financial assets and liabilities measured at quoted (unadjusted) market prices in active markets are classified as level 1.
- Level 2: When assets or liabilities are measured through valuation techniques, if significant all inputs to the valuation techniques are observable in market, the asset or liability is classified as level 2.
- Level 3: When assets or liabilities are measured through valuation techniques, if one or more inputs to the valuation techniques are un-observable in market, the asset or liability is classified as level 3.

As of December 31, 2024 and 2023, the Group held the following assets and liabilities carried at fair value on the statement of financial position:

2024						
L	evel 1	Level 2	Level 3	Total		
₩	-	13,085	3,367	16,452		
	9,087	-	-	9,087		
₩	9,087	13,085	3,367	25,539		
		2023				
L	evel 1	Level 2	Level 3	Total		
₩	-	13,808	4,321	18,129		
	9,081	-	-	9,081		
₩	9,081	13,808	4,321	27,210		
	₩ ₩ L	9,087	Level 1 Level 2 ₩ - 9,087 - ₩ 9,087 13,085 2023 Level 1 Level 2 ₩ - 13,085	Level 1 Level 2 Level 3		

32. Fair value (Continued)

The valuation techniques and inputs used to estimate the fair value of financial instruments classified as Level 2 and 3 as follows:

(in millions of Korean won)	Level		Fair value	Valuation techniques	Inputs
Financial assets at fair value through profit or loss					
Short-term financial instruments		2 ₩	13,085	Market to market	-
Funds and other investments		3	3,367	DCF	Discount rate

Details of financial assets by categories for the years ended December 31, 2024 and 2023 are as follows:

(in millions of Korean won)				2024		
	Financ	ial	Financial			
	assets a	t fair	assets at fair	Financial	Financial	
	value thr	ough	value through	assets at	liabilities at	
	profit or	loss	OCI	amortized cost	amortized cost	Total
Financial assets:						
Cash and cash						
equivalents	₩	-	-	175,248	-	175,248
Short-term financial						
assets	1	3,086	-	58,657	-	71,743
Accounts and notes						
receivable		-	-	80,637	-	80,637
Other accounts						
receivable		-	-	2,094	-	2,094
Accrued income		-	-	755	-	755
Long-term financial						
assets		5,624	9,100	4,686	-	19,410
Guarantee deposits (*1)		-	-	19,899		19,899
	<u>₩</u> 1	8,710	9,100	341,976		369,786
Financial liabilities:						
Accounts and notes						
payable		-	-	-	70,482	70,482
Other accounts payable		-	-	-	38,483	38,483
Accrued expenses (*2)		-	-	-	768	768
Dividends payable		-	-	-	3	3
Short-term borrowings		-	-	-	55,000	55,000
Long-term borrowings						
(*1)		-	-	-	6,870	6,870
Long-term guarantee						
deposits received		-	-	-	7,618	7,618
Lease liabilities (*1)					36,816	36,816
	₩	-	-		216,040	216,040

(*1) Included short-term guarantee deposits, current portion of long-term borrowings, and short-term lease liabilities.

(*2) Excluded accrued expenses for salaries and bonuses.

32. Fair value (Continued)

(in millions of Korean won)				2023		
	Fir	nancial	Financial			
	asse	ets at fair	assets at fair	Financial	Financial	
	value	e through	value through	assets at	liabilities at	
	prof	it or loss	OCI	amortized cost	amortized cost	Total
Financial assets:						
Cash and cash						
equivalents	₩	-	-	147,882	-	147,882
Short-term financial						
assets		9,000	-	16,325	-	25,325
Accounts and notes						
receivable		-	-	83,255	-	83,255
Other accounts						
receivable		-	-	1,187	-	1,187
Accrued income		-	-	896	-	896
Long-term financial						
assets		11,386	9,094	3,846	-	24,326
Guarantee deposits (*1)		-	-	18,024		18,024
	₩	20,386	9,094	271,415		300,895
Financial liabilities:						
Accounts and notes					70,000	70.000
payable		-	-	-	73,626	73,626
Other accounts payable		-	-	-	42,752	42,752
Accrued expenses (*2)		-	-	-	1,135	1,135
Dividends payable		-	-	-	3	3
Short-term borrowings		-	-	-	5,000	5,000
Long-term borrowings Long-term guarantee		-	-	-	11,370	11,370
deposits received					7,550	7,550
Lease liabilities (*1)		-	-	-	31,263	31,263
	₩				172,699	172,699
	~~	_			172,000	172,000

(*1) Included short-term guarantee deposits and short-term lease liabilities. (*2) Excluded accrued expenses for salaries and bonuses.

32. Fair value (Continued)

Details of gains and losses arising from financial instruments by categories for the years ended December 31, 2024 and 2023 are as follows :

(in millions of Korean won)		2024	2023
Financial assets at fair value through profit or loss: Interest income Gain on valuation of financial assets at fair value through profit or	₩	380	422
loss		102	236
Loss on valuation of financial assets at fair value through profit or loss		(954)	(851)
Gain on disposition of financial assets at fair value through profit or loss		76	196
Financial assets at fair value through OCI: Other comprehensive income		6	(720)
Dividend income Financial assets at amortized cost:		242	247
Interest income on deposits in financial institutions Interest income on guarantee deposits		5,199 636	3,583 574
Foreign exchange difference on foreign demand deposits		275	(102)
Foreign exchange difference in accounts receivable Bad debt expenses of accounts and notes receivable		1,303 (7)	77 66
Financial liabilities at amortized cost: Interest expenses on lease liabilities Interest expenses on other financial liabilities		(1,921) (1,069)	(1,434) (278)
Foreign exchange difference on foreign debt		14	(334)

33. Commitments and Contingencies

- (1) As of December 31, 2024, the Group provided a promissory note with a face value of ₩ 3,631 million to Korea Dairy Committee as a performance guarantee for the supply of raw materials to the Group.
- (2) Technology Transfer Agreement

The Group has entered into technology transfer agreements with Sodimasa S.A.S in France. Under these agreements, Sodimasa S.A.S provides all technical information to enable the Group to manufacture, use, and sell the products covered by the technology transfer agreement under the most favorable conditions for the Group. In return, the Group is obligated to pay Sodimasa S.A.S a certain percentage of the net sales amount of the products covered by the technology transfer agreement as technology transfer fees during the contract period starting from the year commercial production of the technology transfer products commences. The technology transfer fees incurred for the years ended December 31, 2024 and 2023, respectively, amounted to $\forall 2,723$ million and $\forall 2,692$ million, respectively, and were recognized as technology research expenses in selling and administrative expenses.

33. Commitments and Contingencies (Continued)

(3) Other Agreements

① The significant agreements with financial institutions as of December 31, 2024 is as follows:

		2024	1
Financial institution	Currency	Limit	Execution
Shinhan Bank	KRW	10,000	-
Shinhan Bank	KRW	7,000	-
Shinhan Bank	KRW	5,000	5,000
Shinhan Bank and others	USD	21,000	3,502
Shinhan Bank and others	KRW	28,700	20,000
Nonghyup Bank	KRW	6,870	6,870
Korea Development Bank	KRW	30,000	30,000
Shinchan Bank	KRW	1,000	-
Hana Bank	KRW	3,000	818
	KRW	91,570	62,688
	USD	21,000	3,502
	Shinhan Bank Shinhan Bank Shinhan Bank and others Shinhan Bank and others Nonghyup Bank Korea Development Bank Shinchan Bank	Shinhan BankKRWShinhan BankKRWShinhan BankKRWShinhan Bank and othersUSDShinhan Bank and othersKRWNonghyup BankKRWKorea DevelopmentKRWBankShinchan BankShinchan BankKRWHana BankKRWKRWKRW	Financial institutionCurrencyLimitShinhan BankKRW10,000Shinhan BankKRW7,000Shinhan BankKRW5,000Shinhan Bank and othersUSD21,000Shinhan Bank and othersKRW28,700Nonghyup BankKRW6,870Korea DevelopmentKRW30,000BankShinchan BankKRW1,000Hana BankKRW3,000KRW3,0005,000Korea DevelopmentKRW1,000

2 Supplier Finance Arrangement

The Group participates in supplier finance arrangements, whereby suppliers transfer trade receivables, originally recognized by the Group, to financial institutions and receive early payment. Under these arrangements, financial institutions settle the Group's payables, which are repaid by the Group at a later date. The purpose of these arrangements is to enhance payment efficiency and provide suppliers with earlier settlement than the Group's standard payment terms for trade and other payables.

The Group has not derecognized the original liabilities, as the arrangements do not result in legal release or substantial modification of the original obligations.

From the Group's perspective, the payment terms are not significantly extended compared to those of non-participating suppliers, while suppliers benefit from early settlement. In addition, the Group does not incur additional interest costs under these arrangements. As the nature and function of the financial liabilities are similar to those of trade and other payables not subject to the arrangement, the Group included the related amounts in trade and other payables.

All liabilities under the arrangements are classified as current at the reporting date.

(in millions of Korean won)

Carrying amount of financial liabilities under supplier finance arrangements 22,218

2024

Payments to financial institutions are classified as cash flows from operating activities, as they relate to the purchase of goods or services in the ordinary course of business. Amounts paid by financial institutions to suppliers are considered non-cash transactions, amounting to KRW 1,959 million for the year.

(4) Guarantees Received

The Group has arrangements with Seoul Guarantee Insurance Company for contract performance guarantee totaling $\forall 1,648$ million.

(5) The investment agreement for the financial assets of the Group as of December 31, 2024, is as follows:

		lotal		
(in millions of Korean won)	C	ommitment		
		amount Inve		
Binggrae Agrifood Venture Fund	\mathbf{w}	2,257	2,257	

33. Commitments and Contingencies (Continued)

(6) As of December 31, 2024, the Group is involved in two pending lawsuits (litigation amounts: ₩ 939 million), and the outcome of the litigation and its impact cannot be predicted. The management of the Group believes that the outcomes of these lawsuits will not have a significant impact on the consolidated financial position of the Group.

34. Approval of the Consolidated Financial Statements

These consolidated financial statements were approved by the Board of Directors on January 24, 2025, and may be modified and approved at the Annual General Shareholders' Meetings to be held on March 20, 2025.